

Patterns of Progress

Stephen Downes

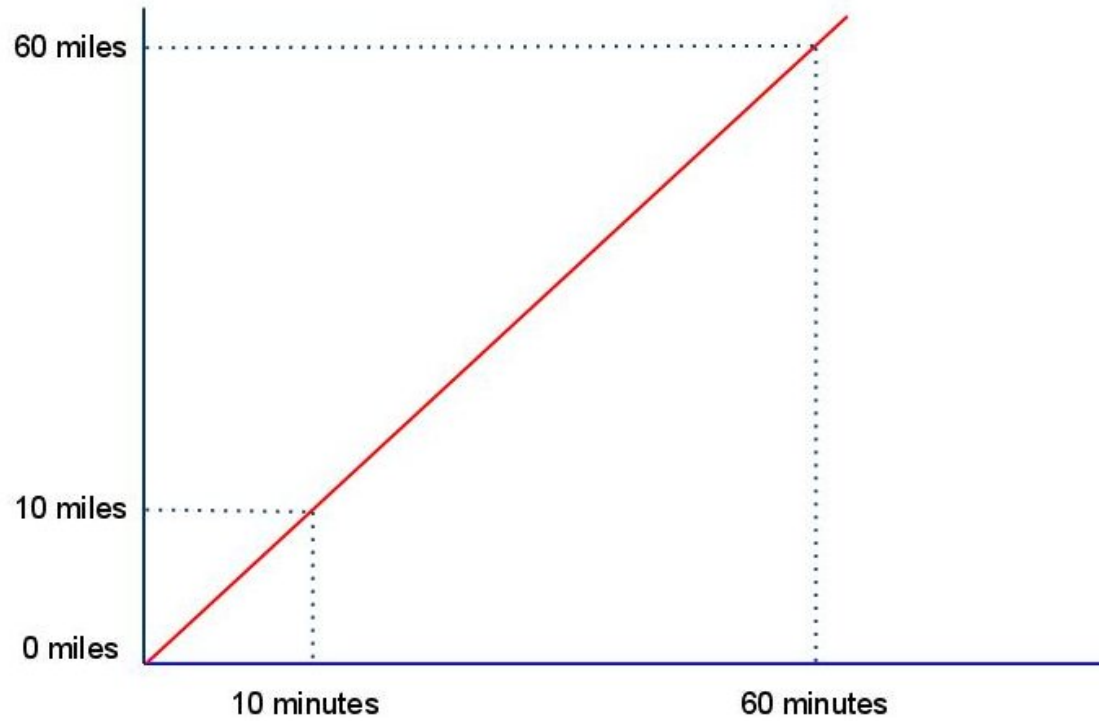
May 7, 2012

A. Patterns of Change

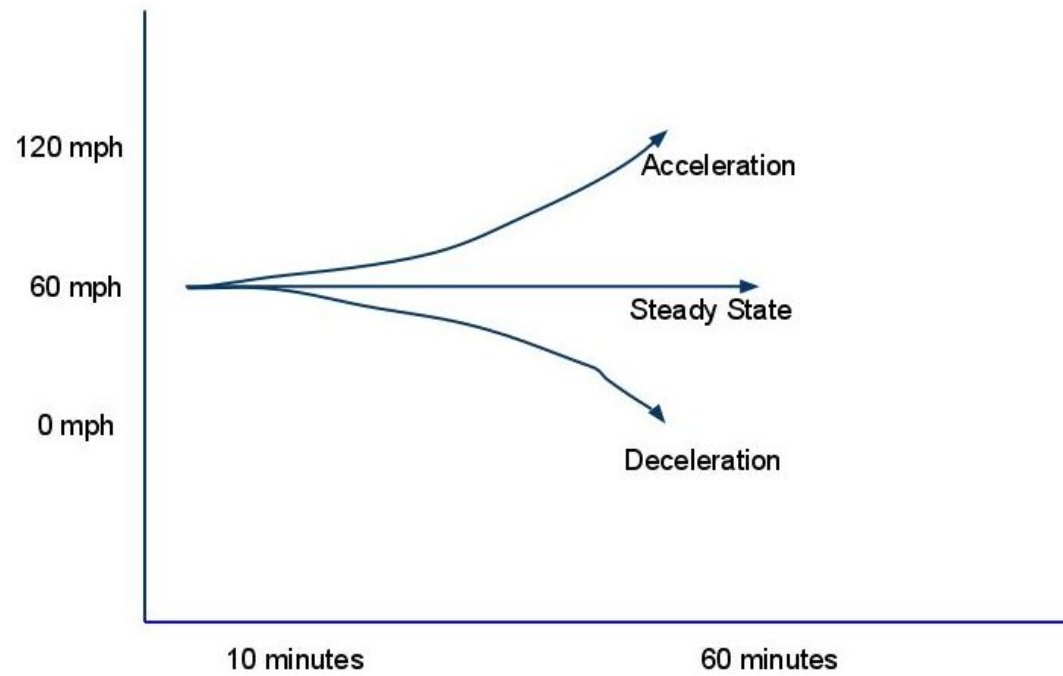


<http://www.asrltd.com/expertise/climate-change-adaptation.php>

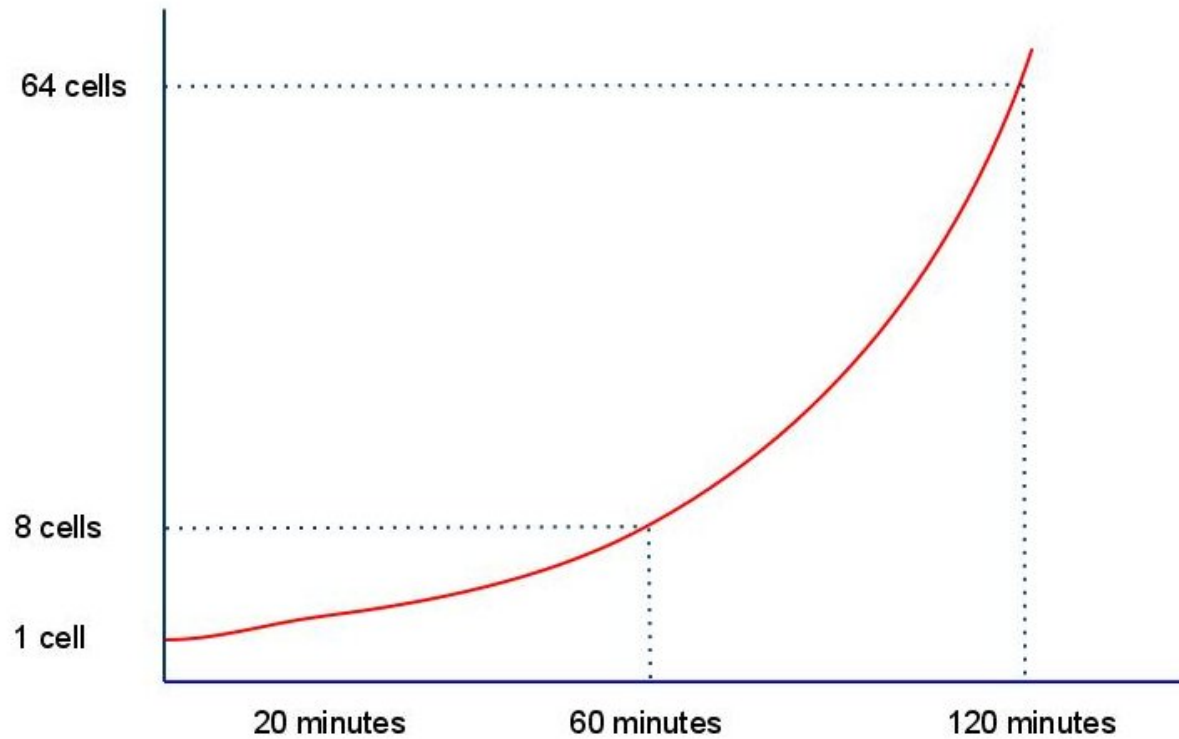
- Linear Change



- Changes to Linear Change

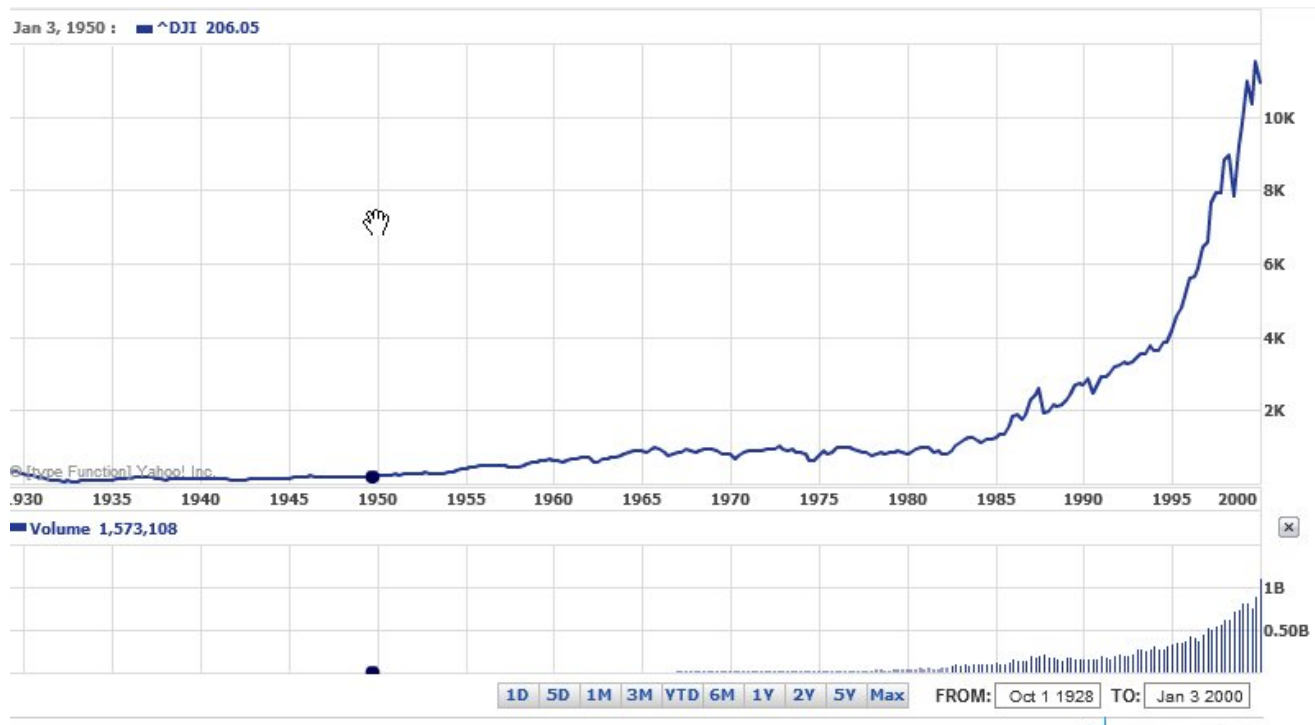


- Exponential Change

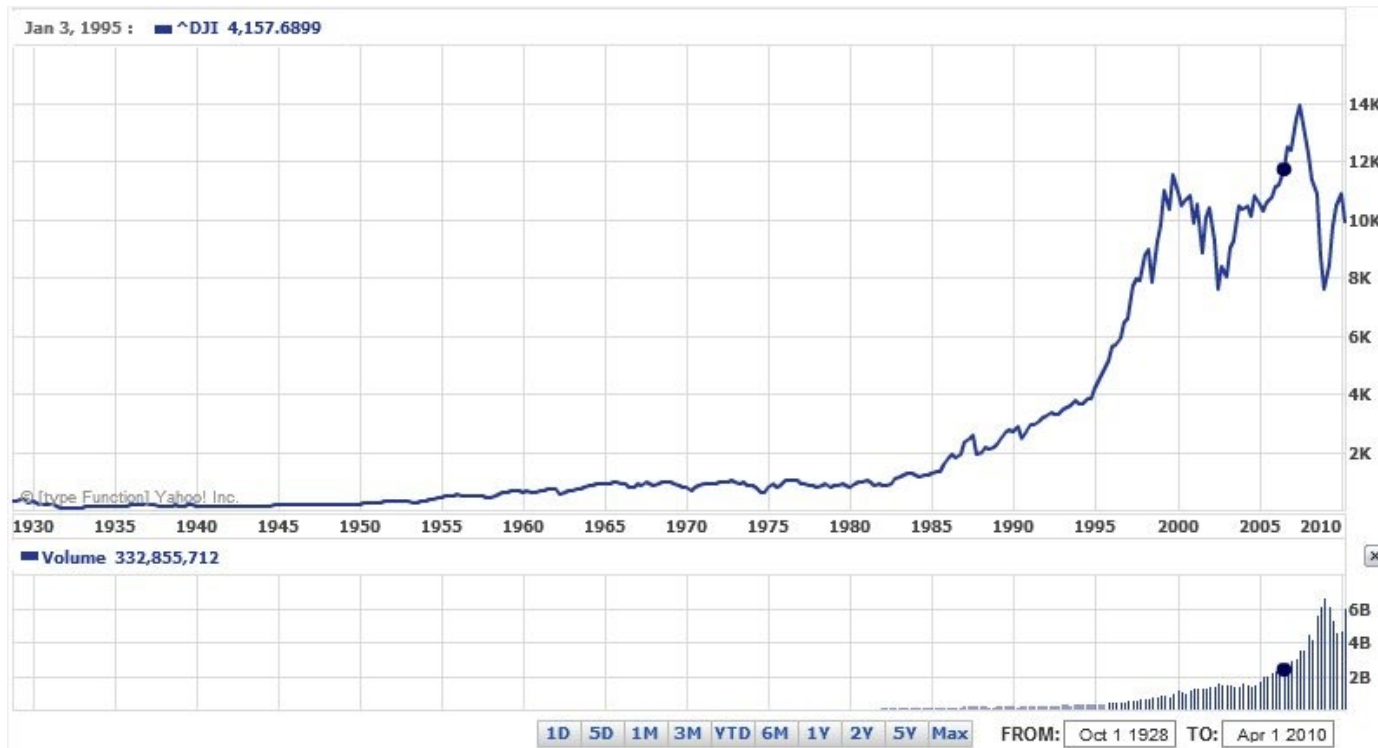


- *Models of progression* typically invoke either linear change or exponential change.
- The very concept of *progress* has, embedded in it, some notion of constant linear change, whether at a steady rate or an ever-increasing rate.

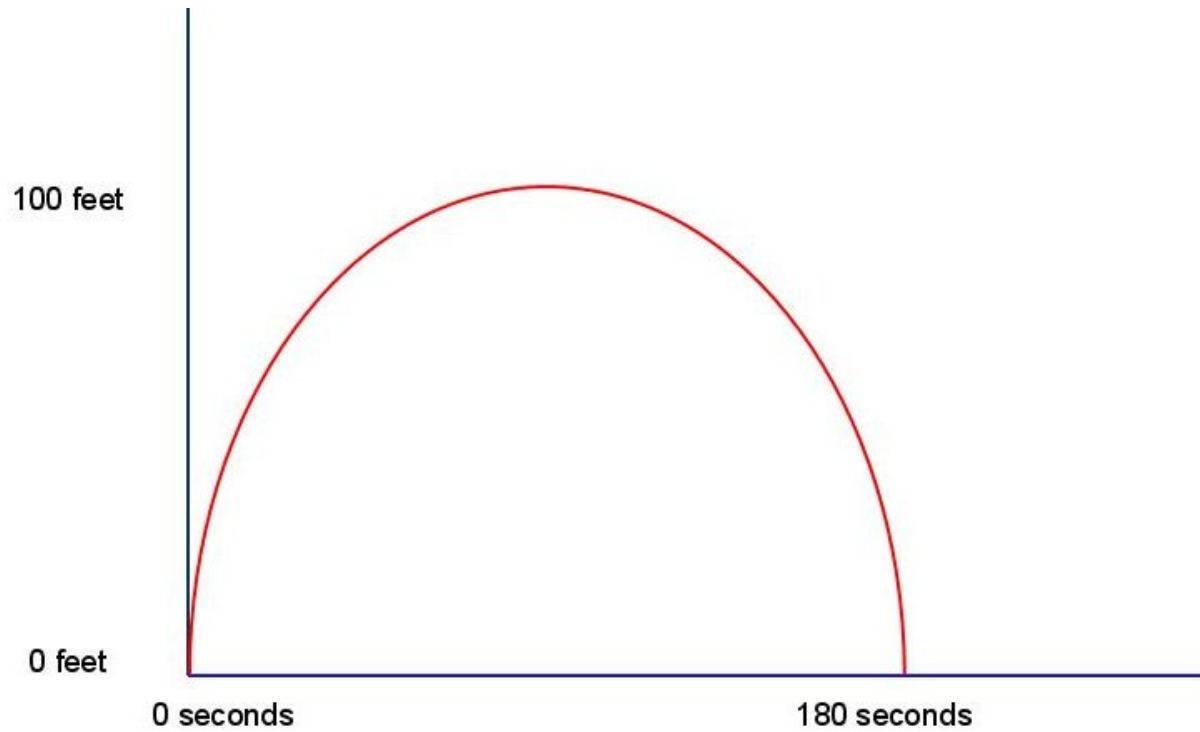
- Progress



- Progress Interrupted

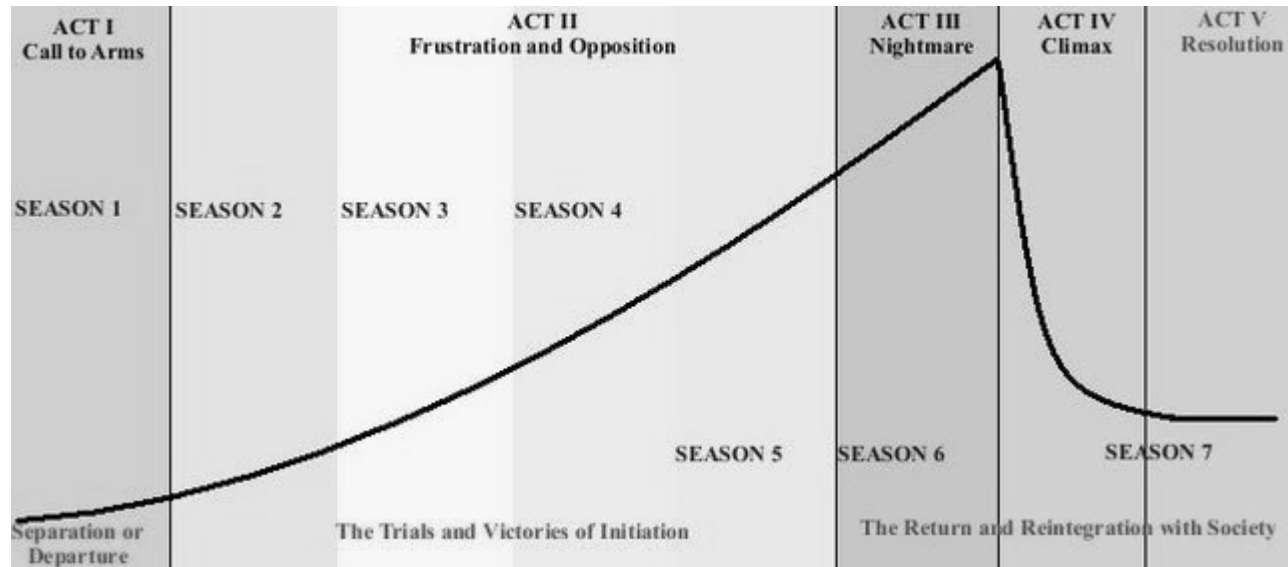


- Parabolic Change

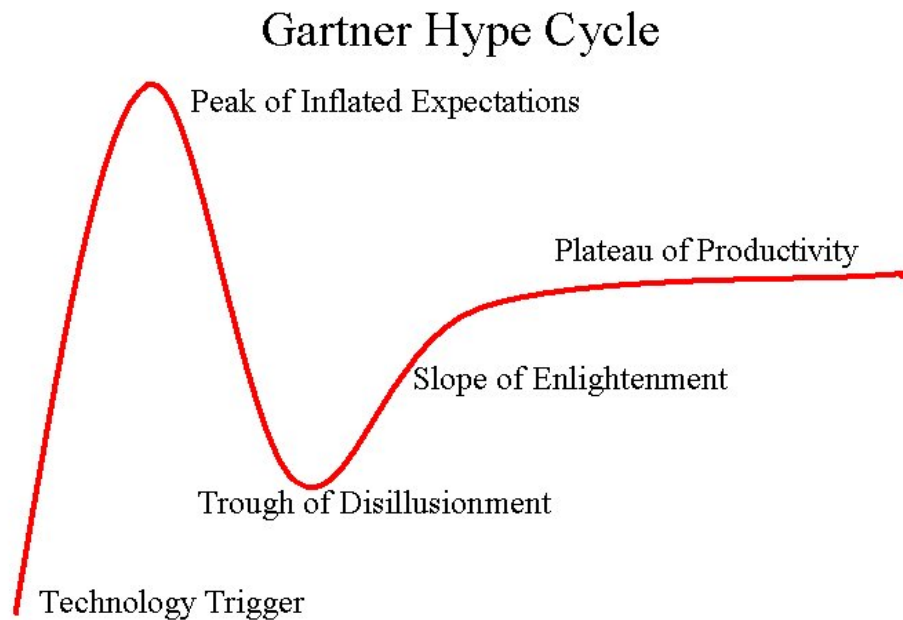


- Arnold Toynbee describes the arc of civilization in this way. Civilizations rise and fall, he writes, in a constant and predictable way. They expand in (more or less) a circular fashion until they grow too large for their infrastructure to support.

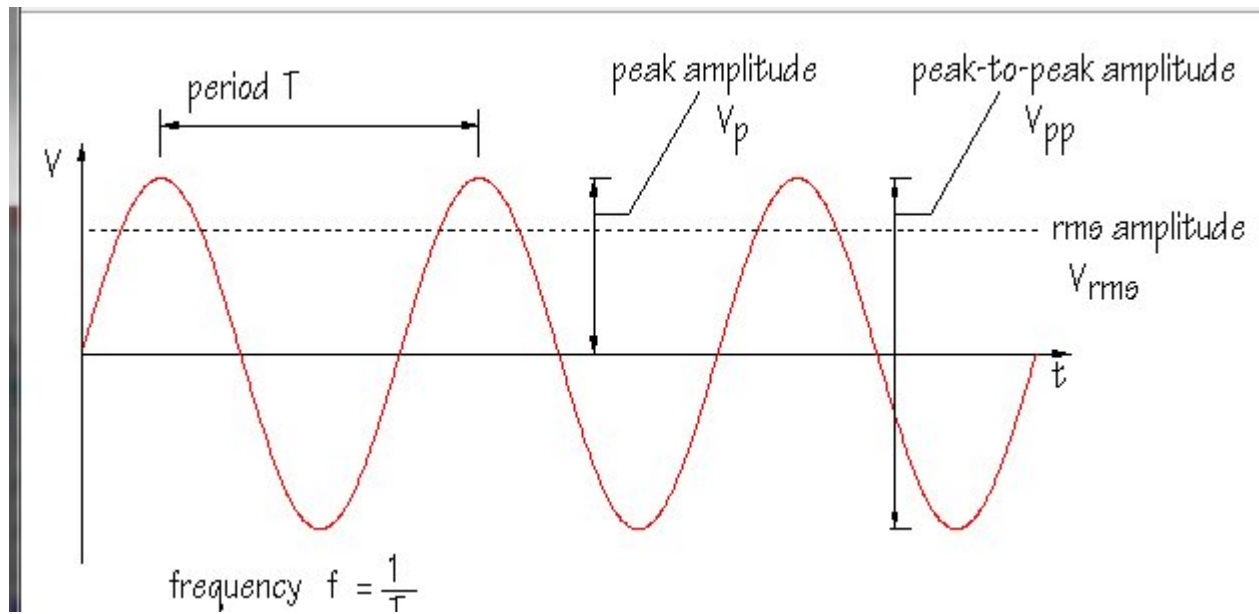
- Story Arc



- Hype Cycle

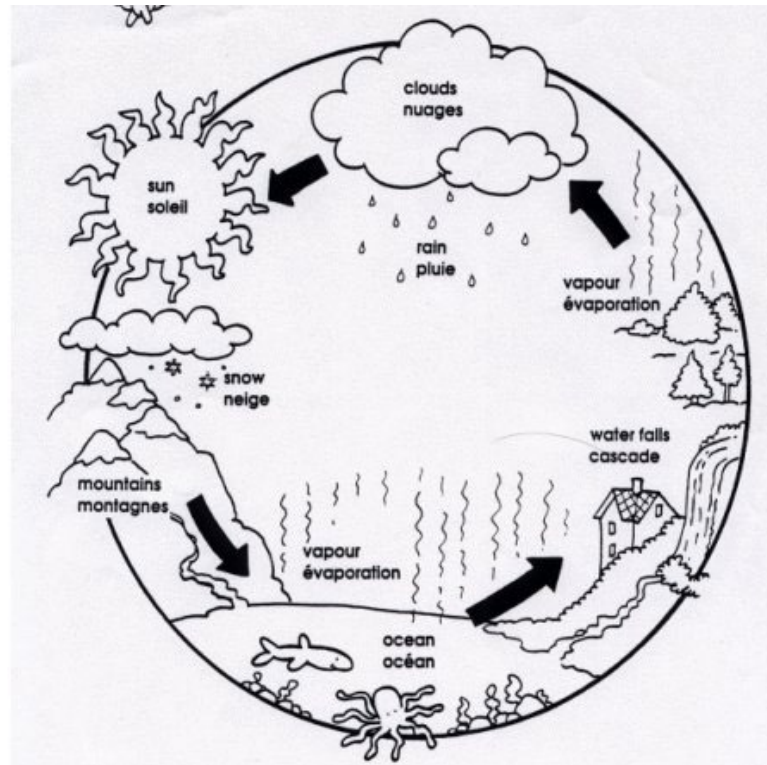


- Cycles

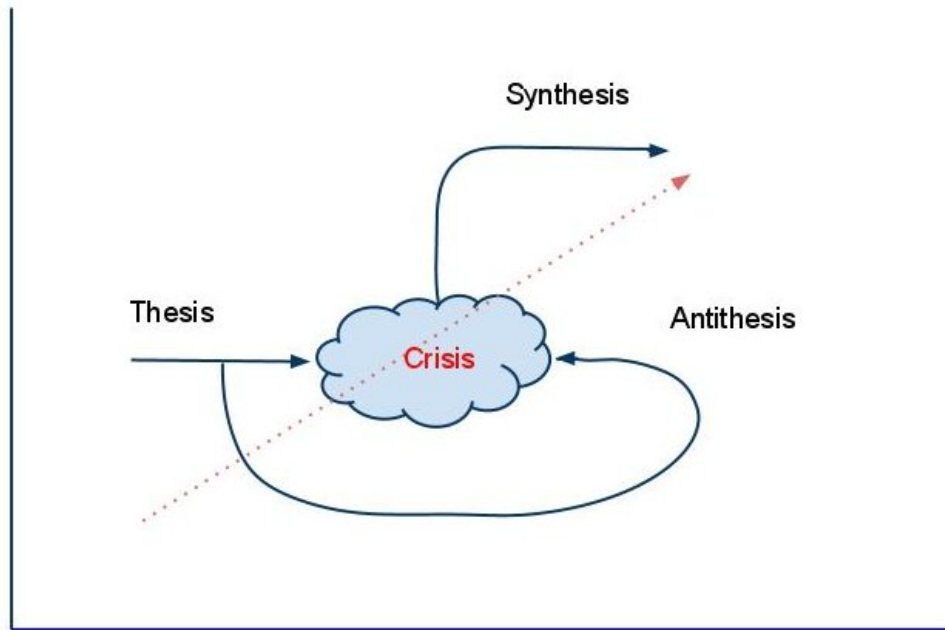


- We as humans are very sensitive to cycles. We create them, we repeat them, we have evolved an entire science of mathematics, electronics and music based on the manipulation of cycles. We are very prone to see them in the environment, and to expect to see the cycle repeat itself after a time.

- Water Cycle



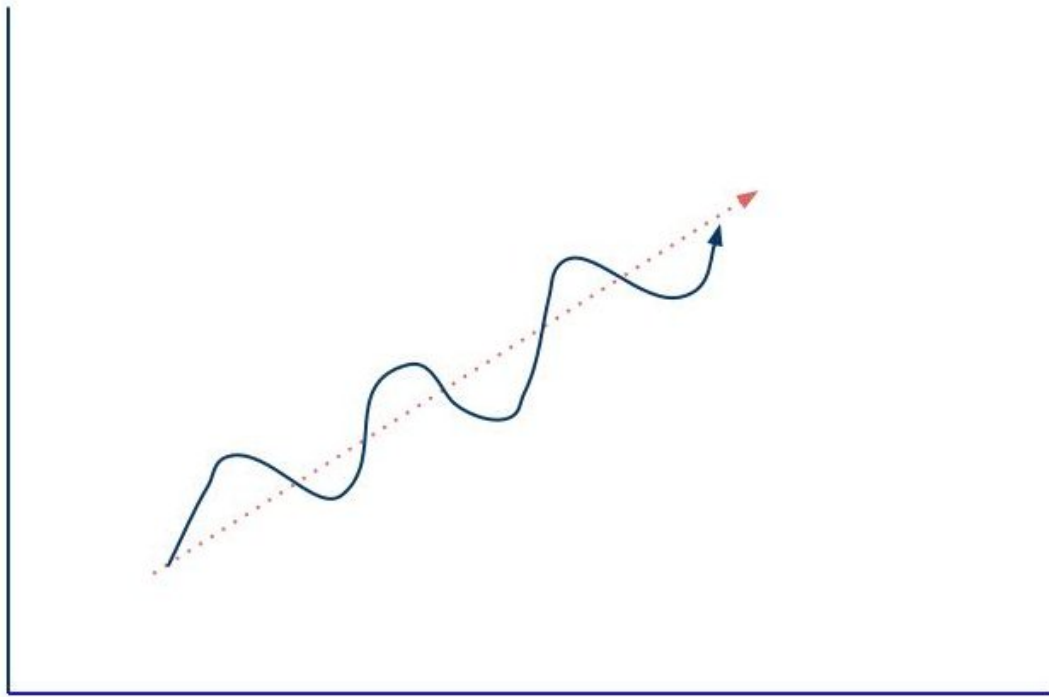
- The Dialectic



- The dialectic “contains elements of both cyclical and linear change, and thus change is spiral; significant change takes place as an attempt to resolve the accumulation of intolerable contradictions, the unravelling of stresses that are inherent in social life; short term repetitive change but with long term cumulative directional change; processes of change persist but the contents of the processes are changing.” - [van der Veen](#)

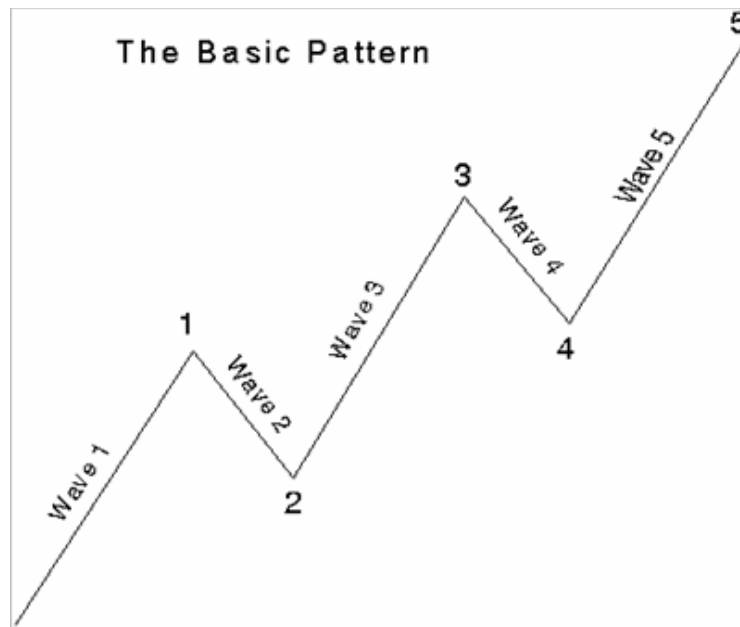
- The concept of the [paradigm shift](#). According to [Thomas Kuhn](#), science does not progress in a linear fashion, but rather progresses through a series of jumps, called paradigms. Within a paradigm we have what is called ‘normal science’, but eventually, contradictions, unexplained experimental results, and other problems and questions force the science into a crisis point. Through this crisis, our view of the world is revised, and we adopt new scientific theories, terms and concepts.

- Dialectic Cycles

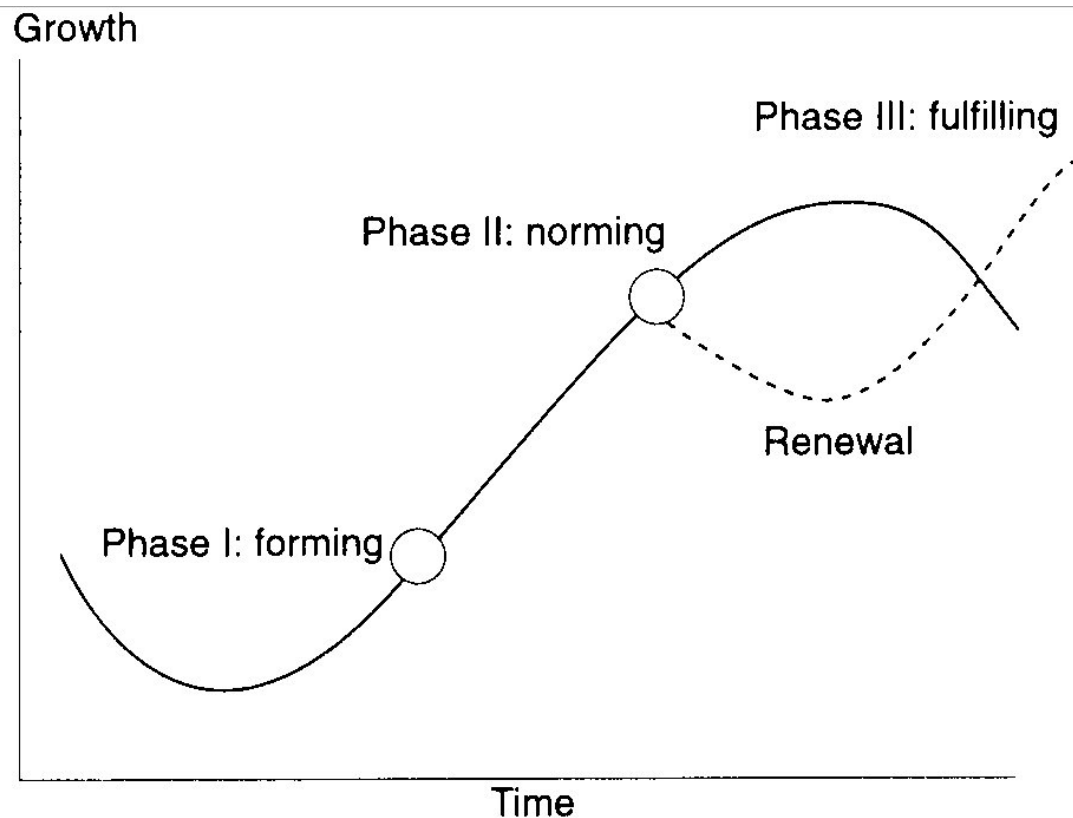


- Viewed from a certain perspective, these aren't cycles any more but *spirals*. The cycle may be progressing upward, or it may be progressing downward.
- Stock market analysts have created mathematical models on forms of the dialectic to predict swings in share values.

- Here is an example called the Elliott Wave Principle:



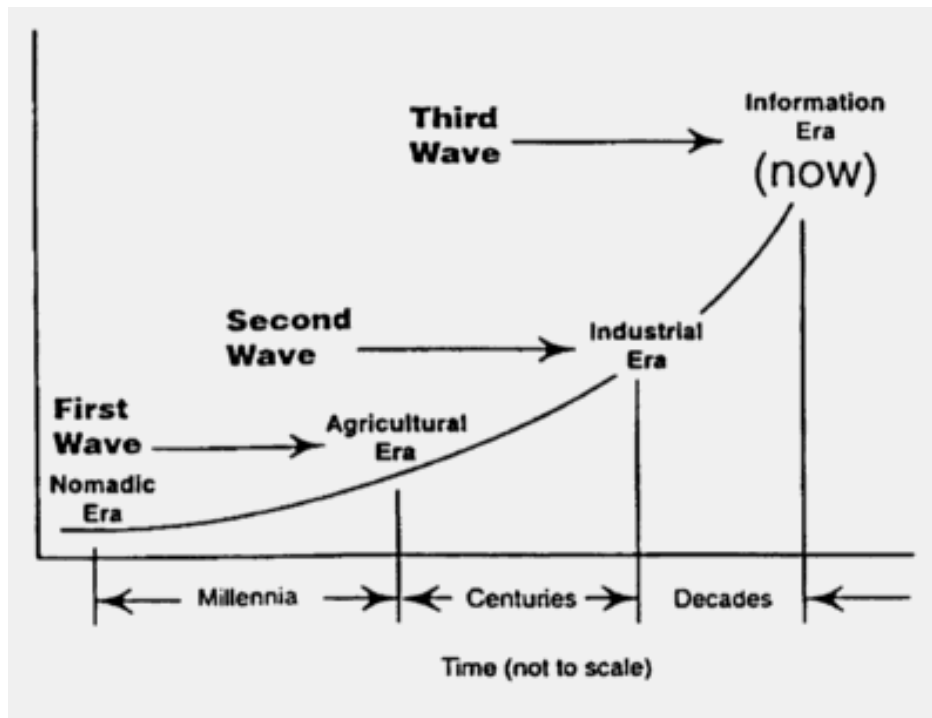
- Forming, Storming and Norming



Forming Norming - Source: McNamee and McNamee

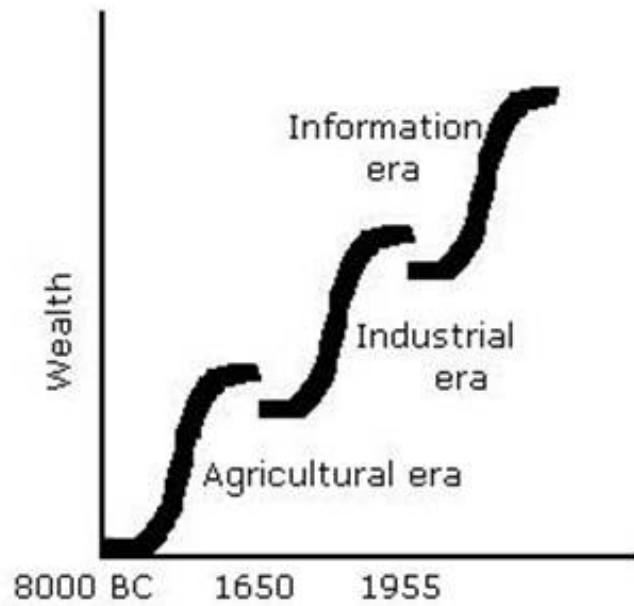
- Virtuous circles, vicious cycles
- Feedback loops - one cycle feeds into the next cycle, accelerating its effects.
- Network effect or the first mover advantage.
Vicious and virtuous cycles occur in interconnected networks, where we have not only a circle but a much more interconnected web of entities.

- Waves



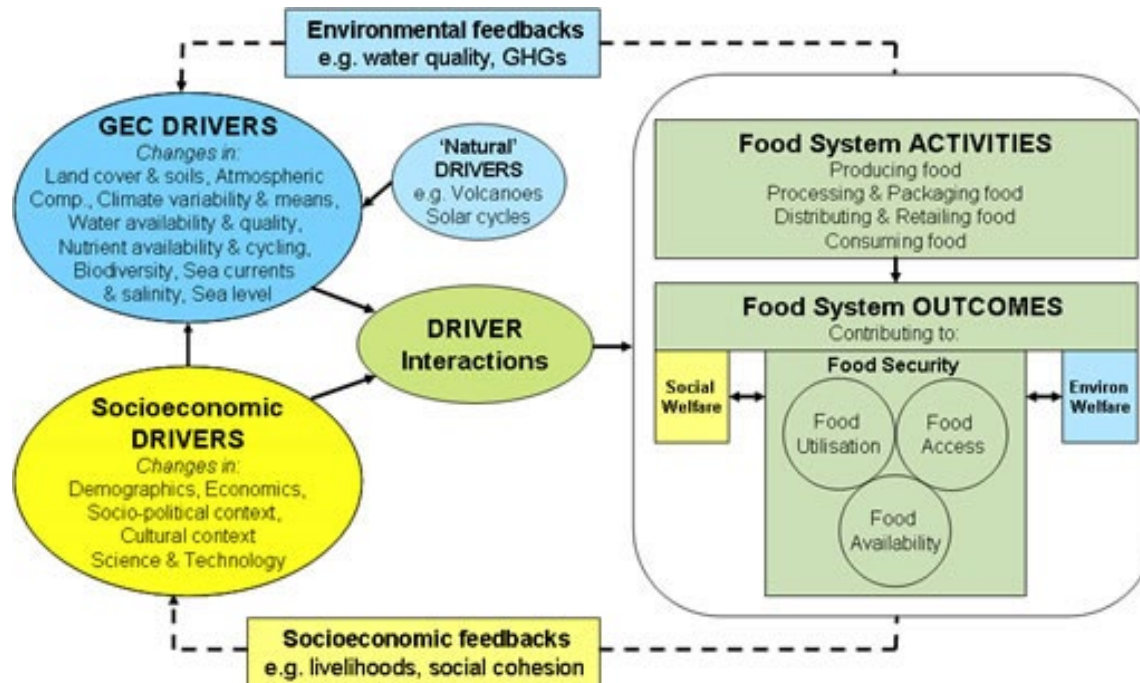
Third Wave - Exponential View - Source: Harbinger

- Waves and Eras

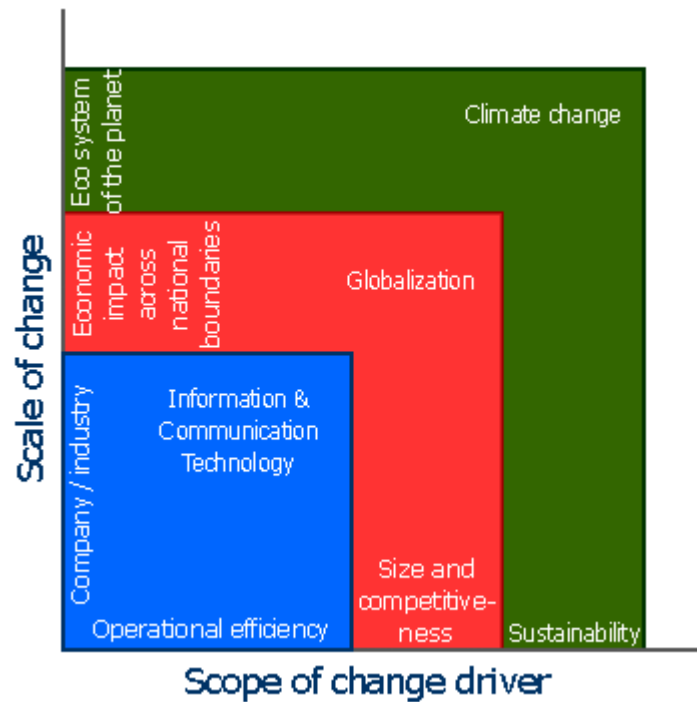


Toffler's Waves - Dialectic - Source: Maaw

- Drivers



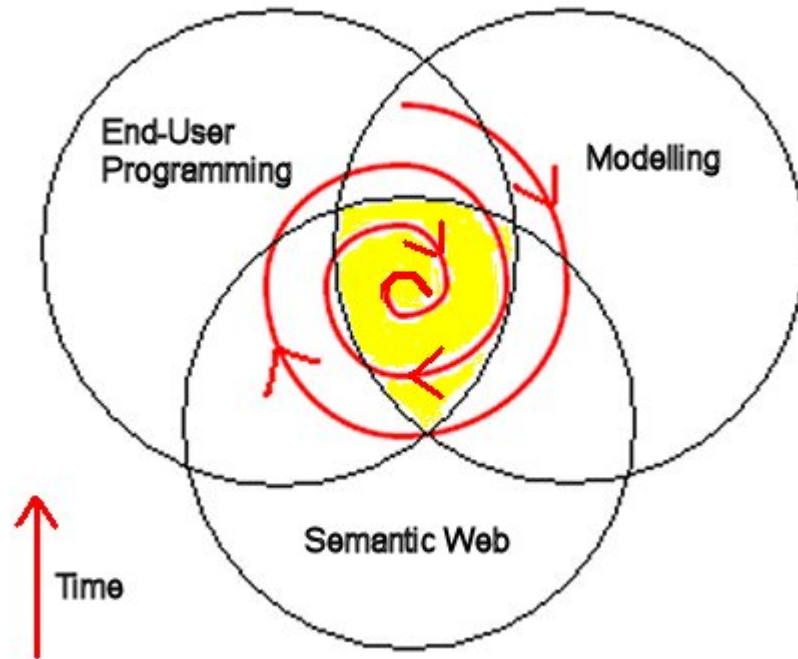
Driver Flow Chart - Source: Gecafs

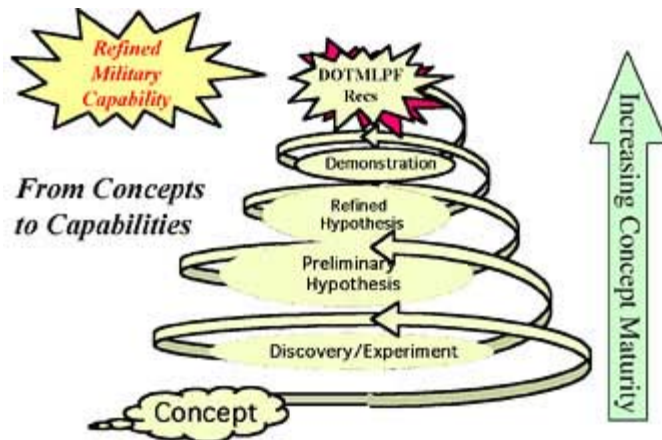


Drivers tend to be forces of nature – eg. three major drivers depicted: ICTs, globalization, and climate change. We see that these drivers are pushing us toward operational; efficiency, size and competitiveness, and sustainability.

Drivers of Change - Source: Alagse

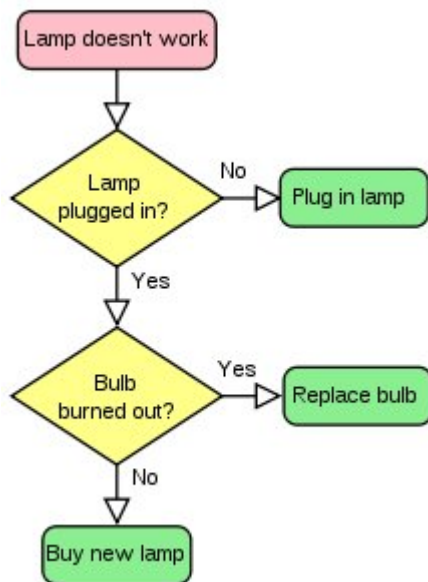
- Attractors





An attractor need not be physical, like gravity. It can also be an objective or goal. While such attractors can motivate change, they can't really be said to cause change – they require human agency for that.

- Design and Selection



This is reflective of the impact *choice* has on change.

B. The Problem of Progress



<http://www.citycentrerichmond.ca/progress-at-the-city-centre-community-centre-site>

- The book – ‘the progress trap’
- Sumer, Rome, Maya, Easter island (also Egypt and China)
- Tainter: Runaway train, dinosaur, house of cards

- Is 'doing it better' a trap? Is 'getting hunting right' or 'getting agriculture right' wrong?

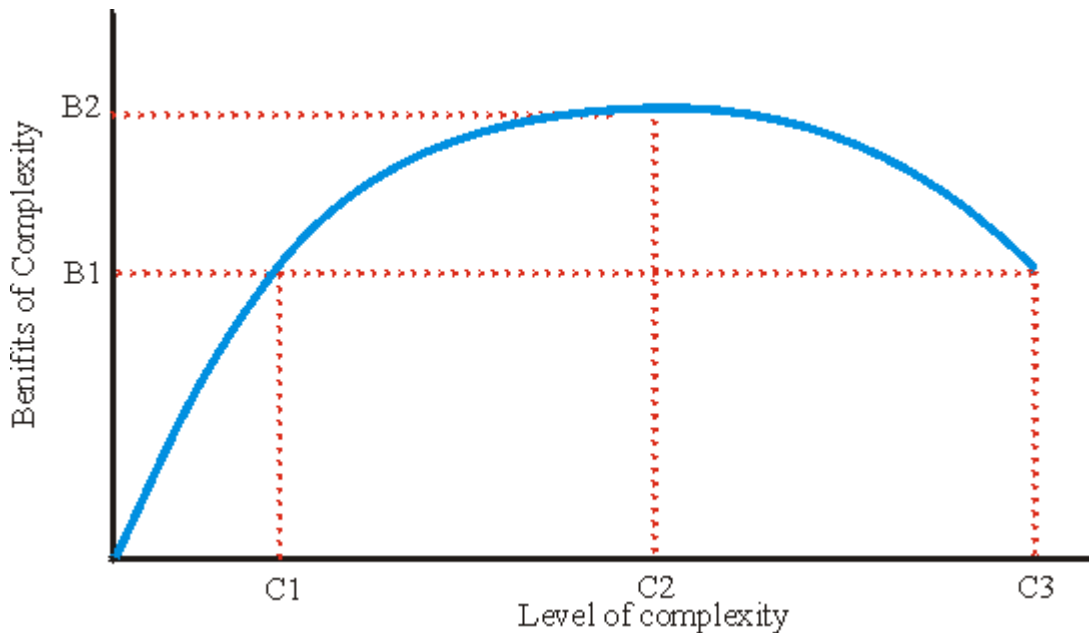


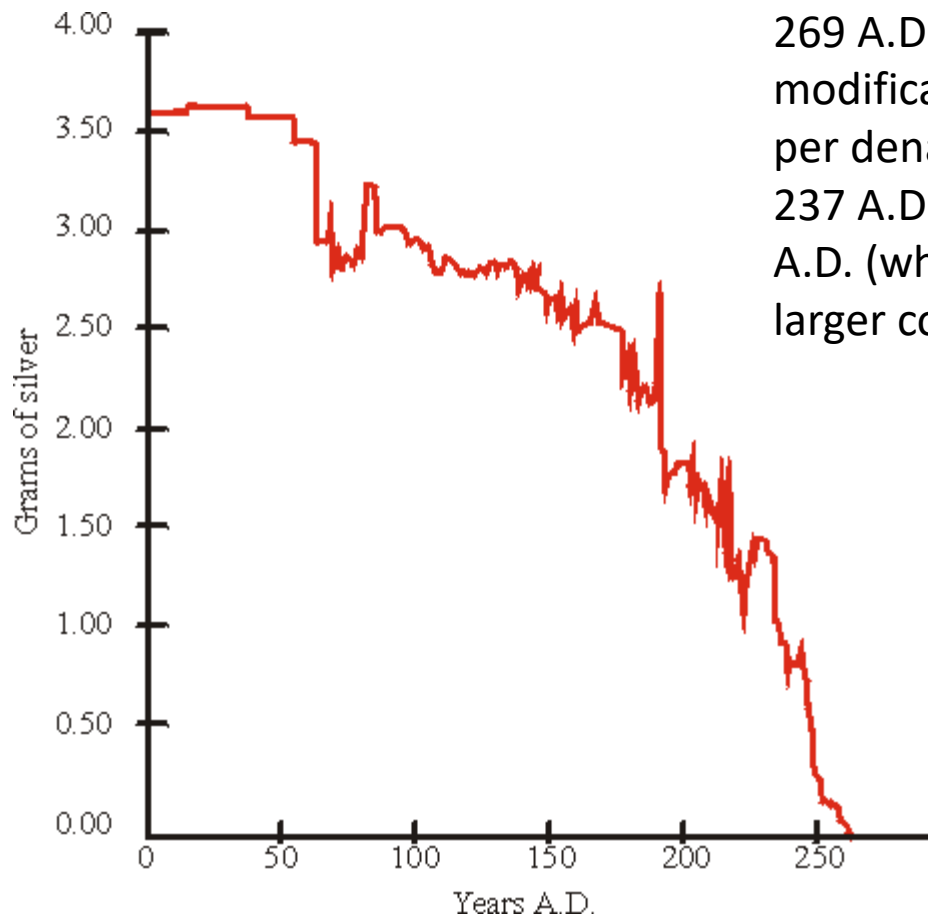
- What is progress? – survival, material comfort? How does it change?



<http://traderjoes.org/wilderness-survival>

- At a certain level of complexity, leadership breaks down, and becomes little better than shamanism – see Tainter 1996 - <http://dieoff.org/page134.htm>



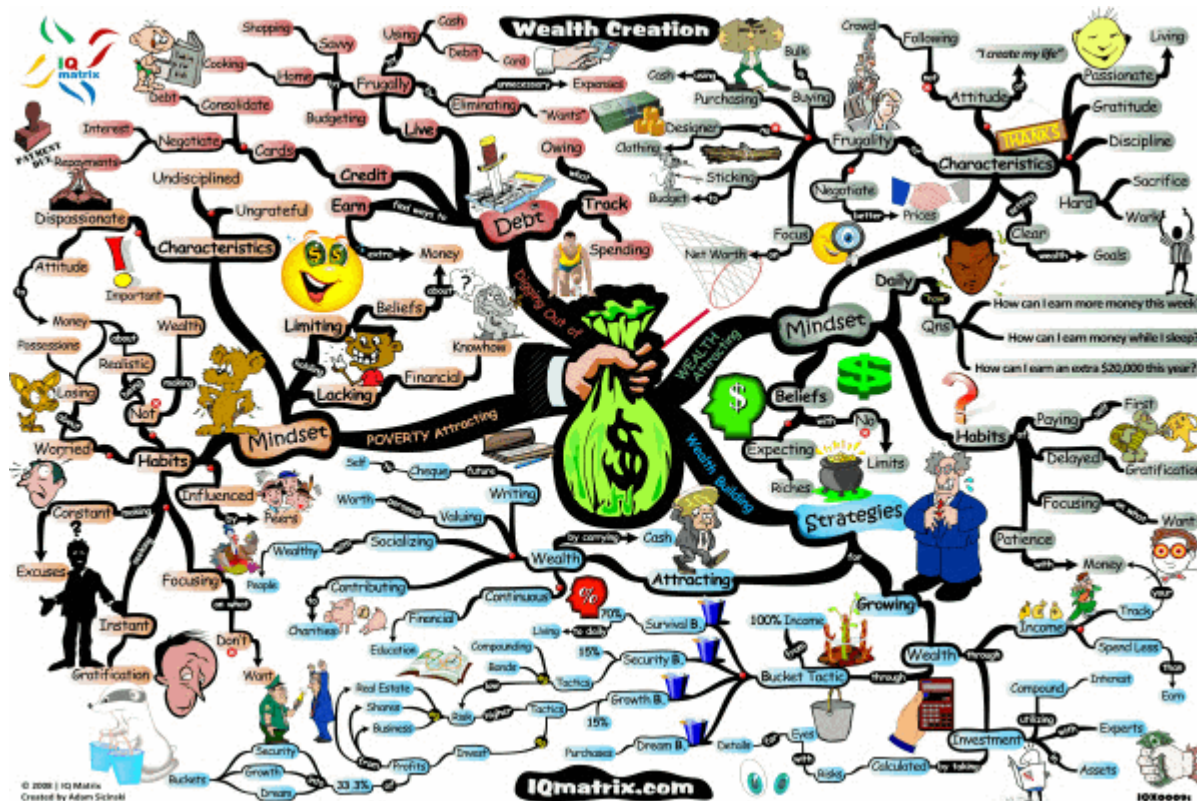


Debasement of the Roman silver currency, 0-269 A.D. (after Tainter 1994b with modifications). The chart shows grams of silver per denarius (the basic silver coin) from 0 to 237 A.D., and per 1/2 denarius from 238-269 A.D. (when the denarius was replaced by a larger coin tariffed at two denarii).

Tainter's thesis is that when society's elite members add one layer of bureaucracy or demand one tribute too many, they end up extracting all the value from their environment it is possible to extract and then some. The 'and then some' is what causes the trouble.

<http://www.shirky.com/weblog/2010/04/the-collapse-of-complex-business-models/>

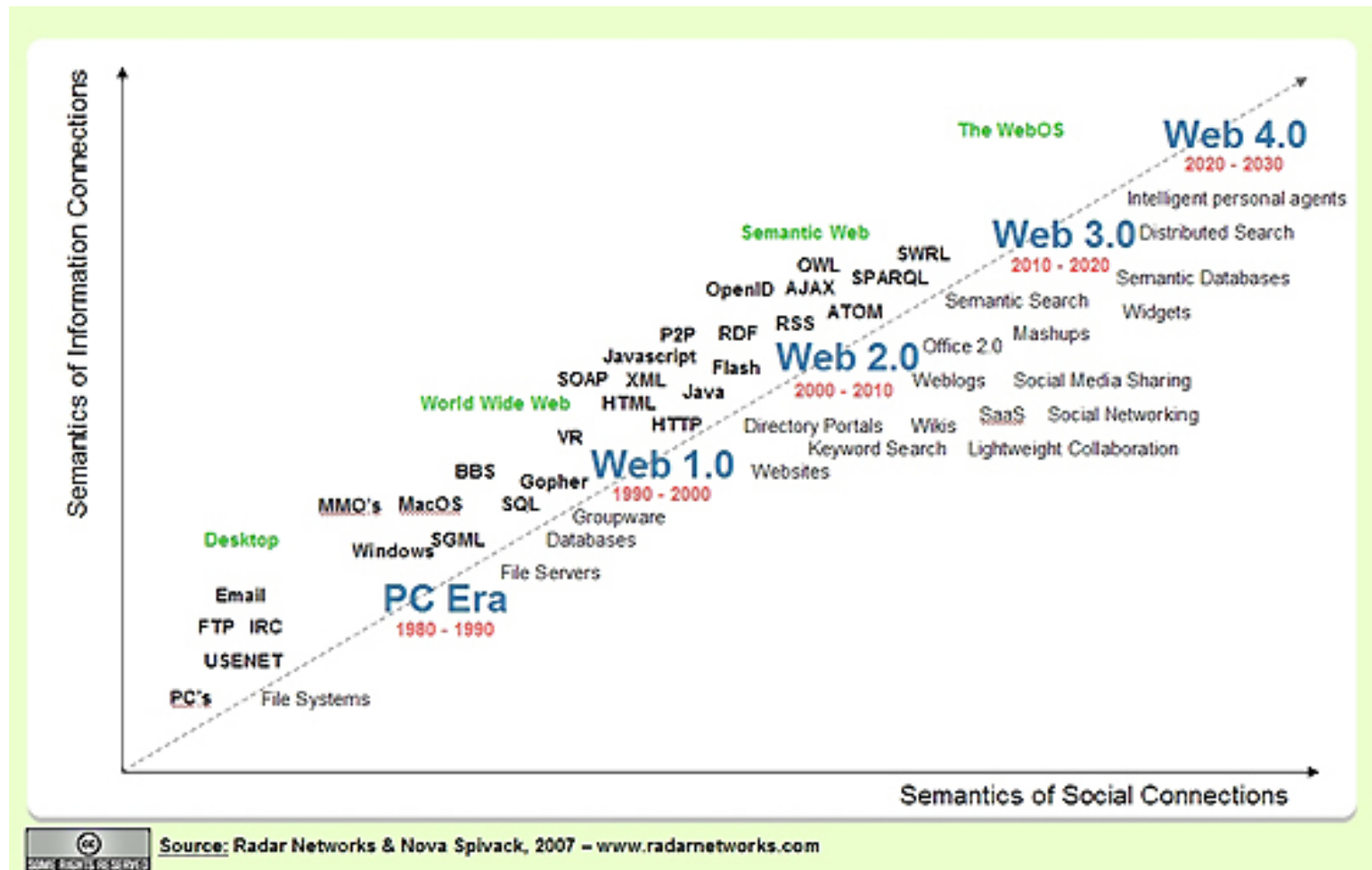
- Progress as Material Conform, Economic Growth, Prosperity, Wealth



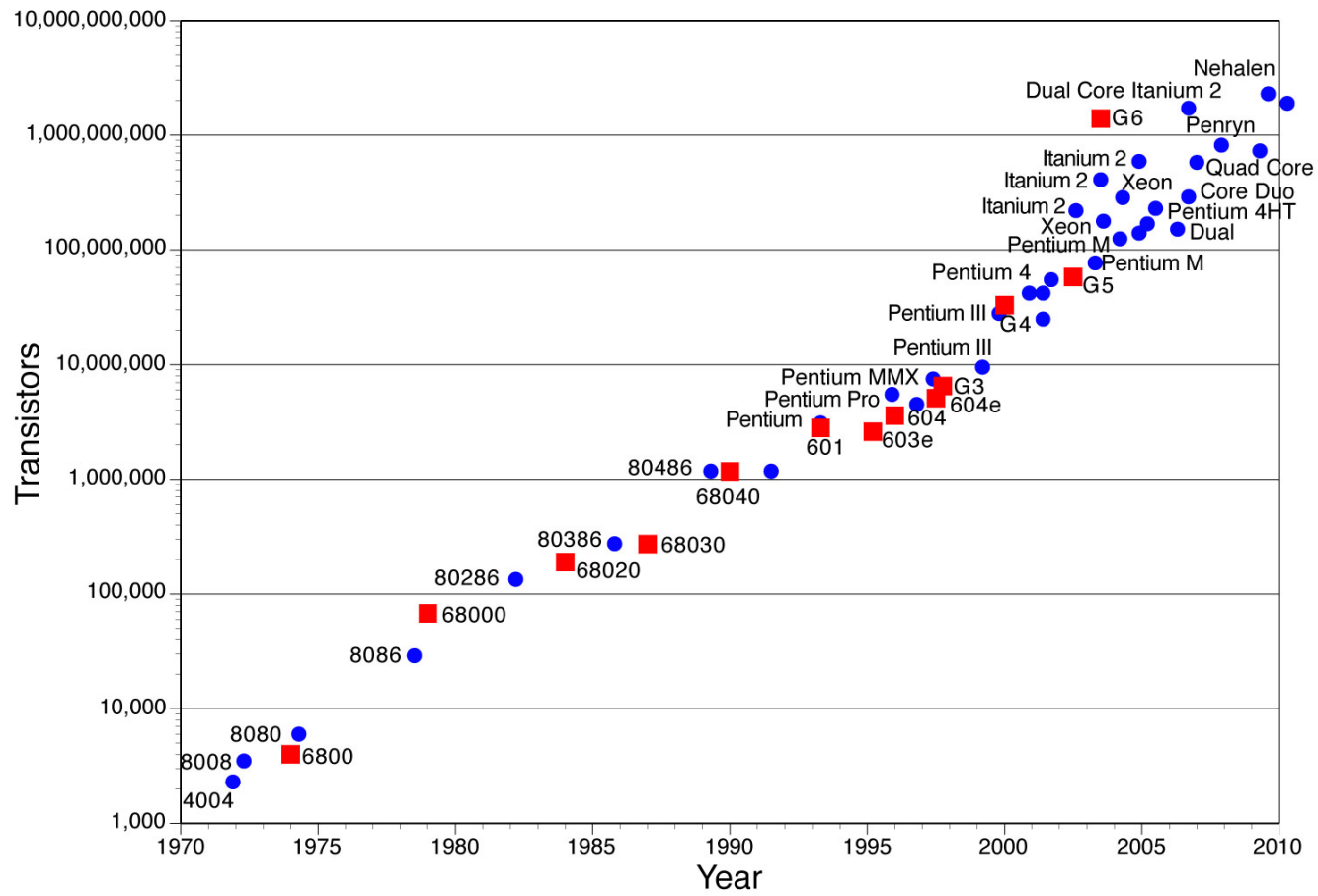
- The Forbes article -0 web 1.0, web 2.0, mobile
- with each new paradigm shift (first to social, now to mobile, and next to whatever else), the older generations get increasingly out of touch and likely closer to their significant decline.
- <http://www.forbes.com/sites/ericjackson/2012/04/30/heres-why-google-and-facebook-might-completely-disappear-in-the-next-5-years/2/>

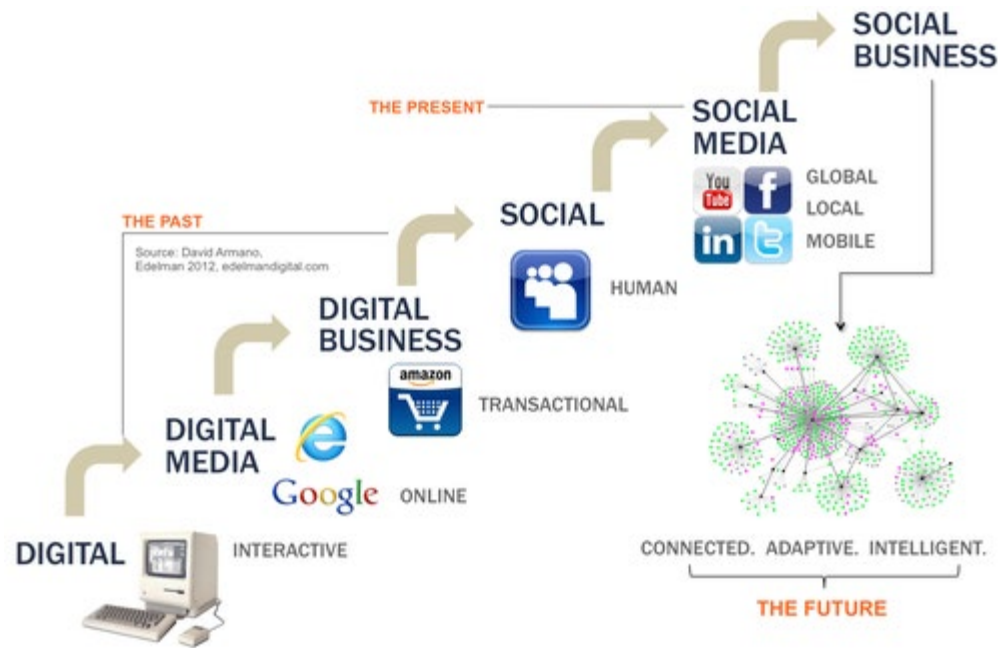


http://webredesignmiami.com/website_redesign_professionalism.php



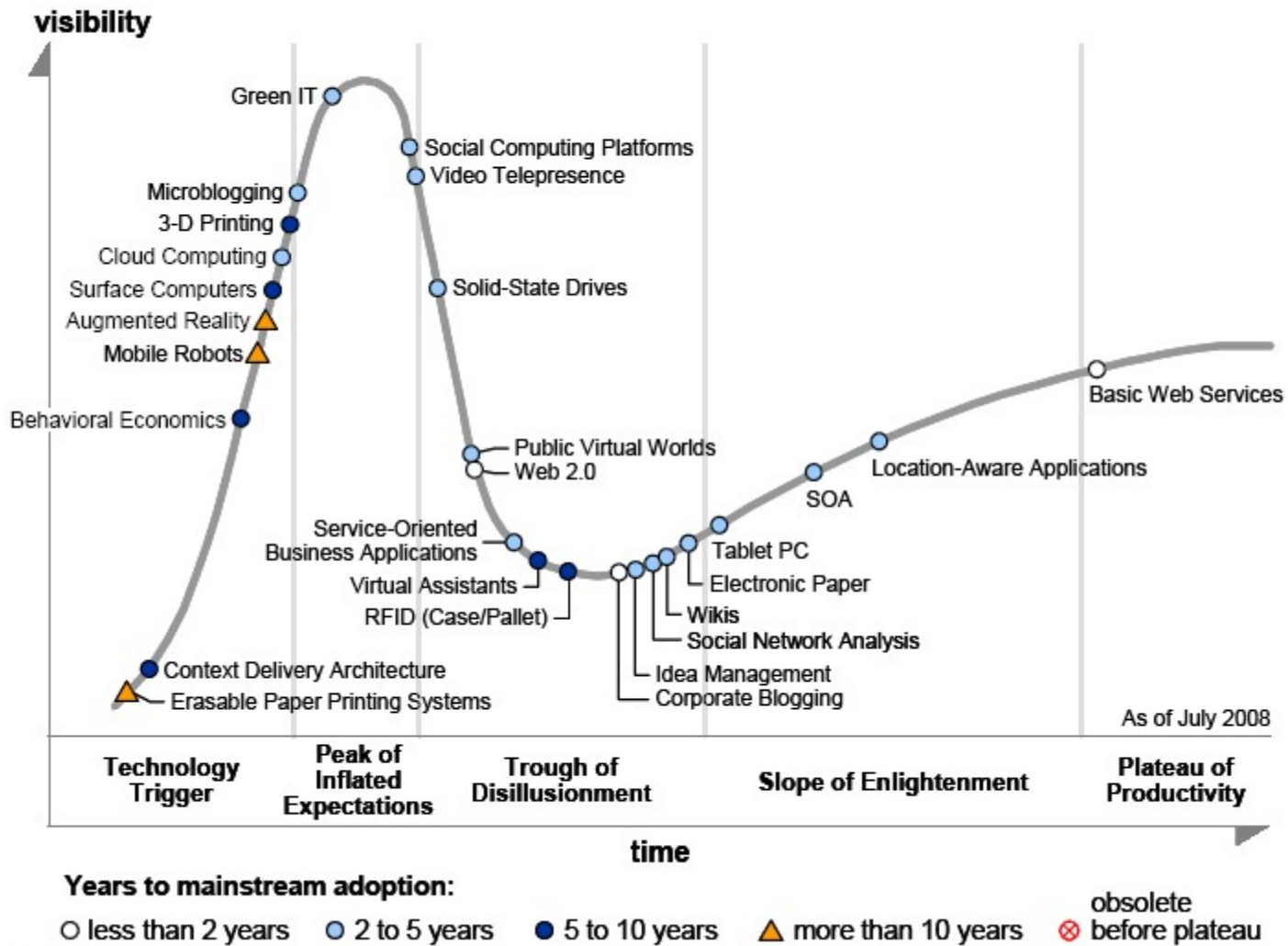
<http://lifeboat.com/ex/web.3.0>





http://darmano.typepad.com/logic_emotion/2012/05/social_biz.html

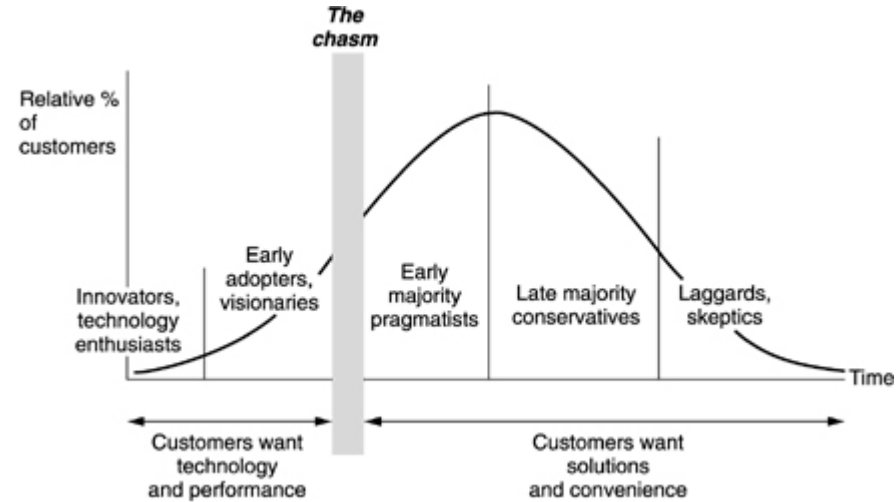
Figure 1. Hype Cycle for Emerging Technologies, 2008



Source: Gartner (July 2008)

The life cycle of a technology:

Why it is so difficult for large companies to innovate



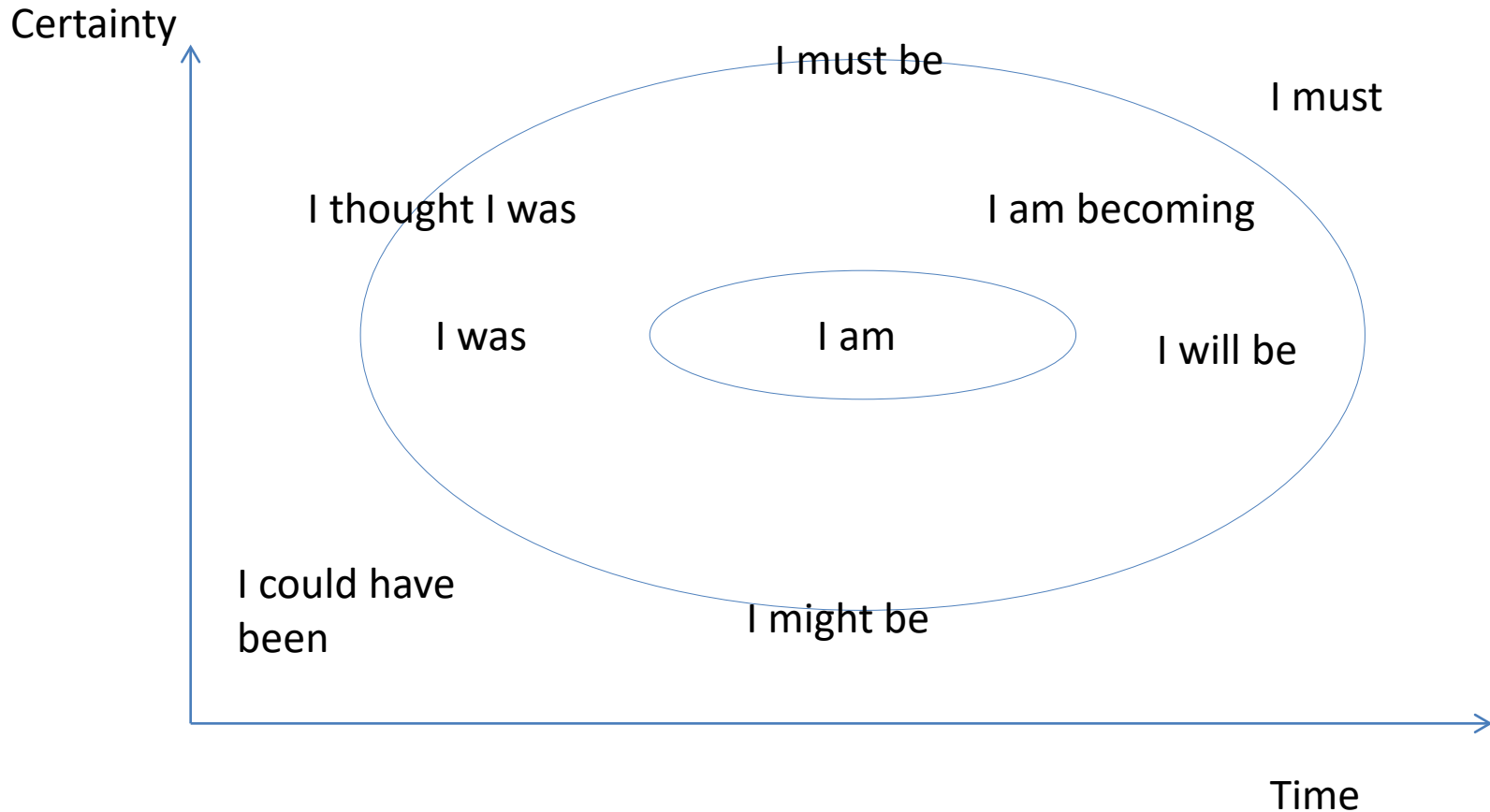
http://www.nngroup.com/reports/life_cycle_of_tech.html

[Donald A. Norman](#)

- Kakadu slide



- We are surrounded by a sea of possibility



- Wenger – Community as self-definition
- The transformation of the self from a consuming being to a knowing being

- Self interest & self-government – different kinds of progress
- – from life to property to liberty
- - from self-interest as defined by nature to self-interest defined by value
- From sovereign to self-government

- The way out of the progress trap is to remove the imperative for survival
- As long as there is wealth, people will desire wealth